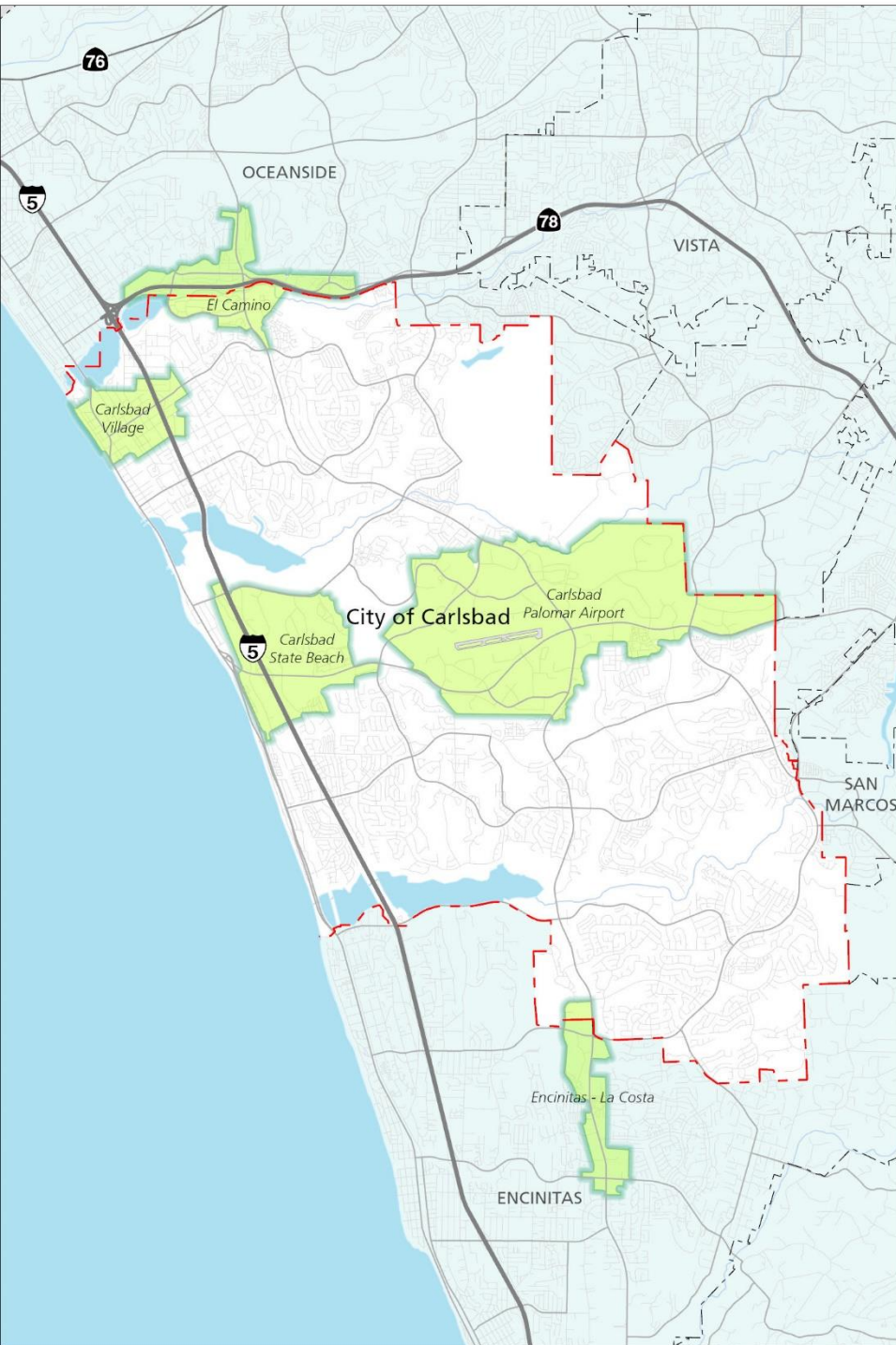


Employment in the San Diego region

City of Carlsbad



Fast facts

City of Carlsbad

75,912	employees
5.0%	region's employees
39.1	land area (square miles)
1,941.0	employees per square mile

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Background

The San Diego region is a growing and dynamic place to live and work. As the community, policy makers, and other stakeholders collaborate regarding how we create transportation options for our residents that are competitive and environmentally responsible, it is essential we utilize the data we have regarding where people live and work to invest in strategies that will best serve our communities.

In spring 2019, the Data, Analytics, and Modeling Department of SANDAG applied data analytics to multiple data sources to better understand where employment centers are in the region, where the employees in these areas commute from, and what their commutes look like. The result of this analysis were packets describing over 70 employment centers across the San Diego region.

As a next step in this series, this packet describes employment in the **City of Carlsbad**, including maps showing where individuals who work in the City of Carlsbad live and how far they have to travel to get to their places of employment, where residents of Carlsbad travel to work, as well as a map that shows all of the travel to and from the City of Carlsbad regardless if for work, recreation, or any other reason. SANDAG 2018 demographic and socioeconomic estimates for the population of Carlsbad are included (Appendix B), as are the 5 packets for employment centers located all or partially in the City of Carlsbad (as shown in the red outline on the cover of this packet and Appendix C). Because employment centers can cross jurisdictional boundaries and not all the employees in a jurisdiction are included in an employment center, it is important to note the number of employees in these 5 employment centers will not total the number of employees in a jurisdiction.

Because the data shared here are analyzed specifically for the purposes of these analyses, it is important to note that these results may differ from other sources. Additional information regarding the data sources and important factors to consider when interpreting this information are provided at the end of this packet (Appendix A).

Highlight 1

Industries in this jurisdiction and the region overall

	City of Carlsbad		Region	
	Number of jobs	Percentage/rank	Number of jobs	Percentage/rank
Health care and social assistance	6,845	9% (4)	199,700	13% (1)
Retail trade	6,907	9% (3)	156,612	10% (2)
Professional, scientific, technical	9,742	13% (2)	148,766	10% (3)
Food services	5,216	7% (6)	131,594	9% (4)
Manufacturing	10,585	14% (1)	109,234	7% (5)
Administrative, support, waste services	3,928	5% (8)	91,519	6% (6)
Construction	2,425	3% (12)	83,498	5% (7)
Local government education	2,123	3% (13)	80,300	5% (8)
Other services	2,900	4% (9)	69,124	5% (9)
Finance and insurance	2,828	4% (11)	47,848	3% (10)
Wholesale trade	3,974	5% (7)	46,625	3% (11)
Arts, entertainment, recreation	5,718	8% (5)	45,639	3% (12)
Real estate, rental, leasing	2,103	3% (14)	38,582	3% (13)
Local government	1,001	1% (19)	37,429	2% (14)
Transportation and warehousing	1,278	2% (17)	36,183	2% (15)
Accommodation	2,844	4% (10)	33,094	2% (16)
Educational services	1,892	3% (15)	32,892	2% (17)
State government education	0	0% (24)	31,600	2% (18)
Information	1,634	2% (16)	26,262	2% (19)
Department of Defense	0	0% (25)	22,500	1% (20)
Management of companies/enterprises	1,211	2% (18)	21,500	1% (21)
Federal government	142	<1% (22)	11,454	1% (22)
Farm	116	<1% (23)	9,000	1% (23)
Utilities	293	<1% (20)	7,208	<1% (24)
State government	207	<1% (21)	7,037	<1% (25)
Mining and logging	0	0% (26)	300	<1% (26)
Total	75,912		1,525,500	

Source: SANDAG Employment Estimates, 2016

Highlight 2






Other statistics about the education level and income of employees in this jurisdiction

<p>25%</p> <p>have Bachelor's degree or higher (24% region)</p>	<p>\$59,316</p> <p>mean employee salary (\$55,801 region)</p>	<p>these jobs represent</p> <p>5.0%</p> <p>of the region's jobs</p>	<p>these incomes represent</p> <p>4.7%</p> <p>of regional labor income</p>
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Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 3

What mode of transportation employees in this jurisdiction use to get to work during peak period

	Drive alone 	Transit 	Carpool 	Bike 	Walk 
City of Carlsbad	83%	2%	14%	2%	<1%
Region	80%	4%	13%	2%	1%

Source: SANDAG Activity Based Model, 2016

Highlight 4

How far employees drive on average to get to this jurisdiction during peak period and how long it takes them on average, by transportation mode

	City of Carlsbad		Region	
	Mean number of miles	Mean length of time (Minutes)	Mean number of miles	Mean length of time (Minutes)
Vehicles	10.8	25.3	12.0	25.1
Transit	11.8	91.5	10.7	62.8
Bike	4.7	23.6	4.3	21.6
Walk	1.6	32.0	1.2	23.2

Note: Peak period includes 6:00 a.m. to 8:59 a.m. and 3:30 p.m. to 6:59 p.m.

Source: SANDAG Activity Based Model, 2016

Highlight 5

Where employees travel from to work in the City of Carlsbad

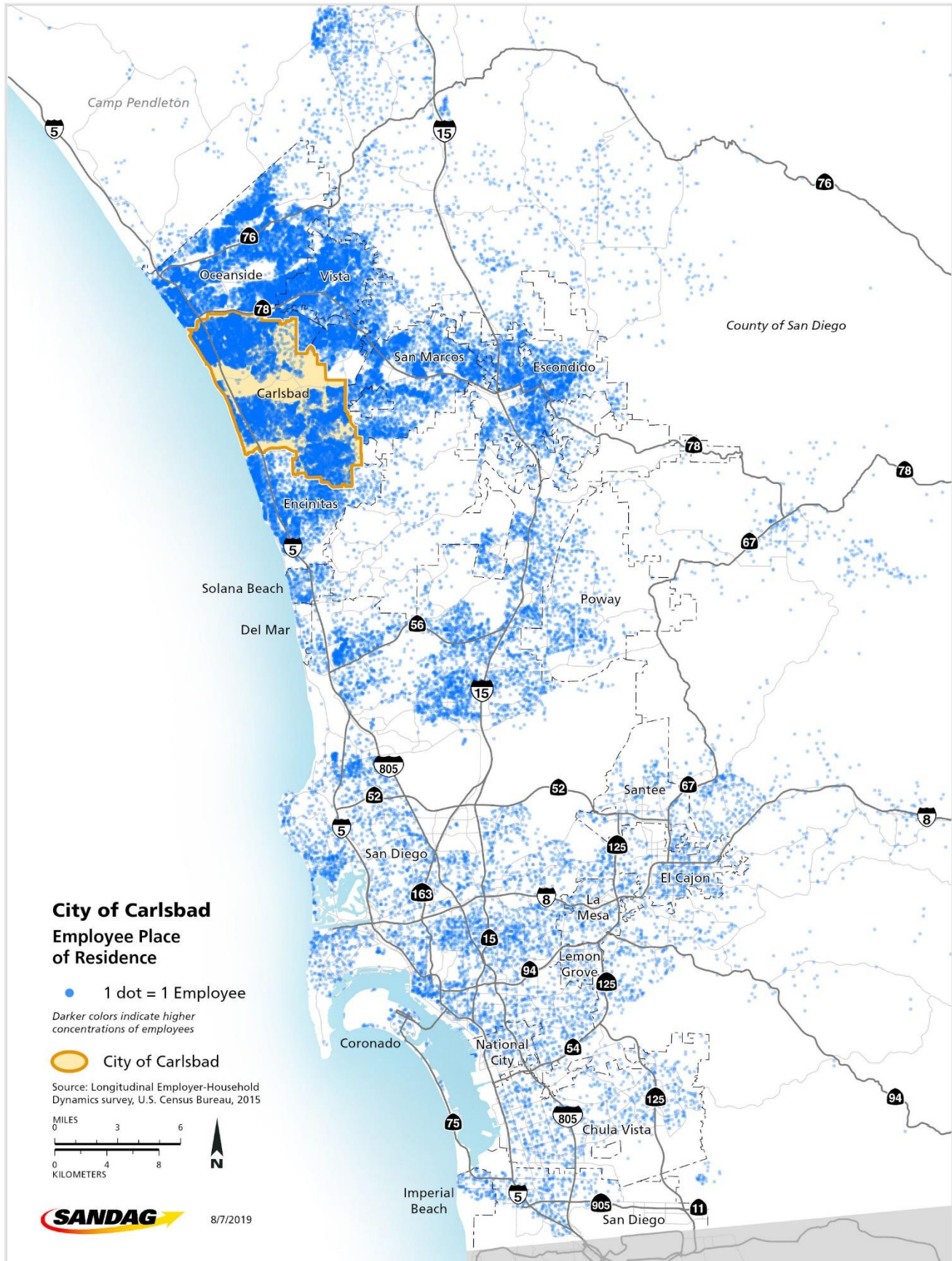
Jurisdiction	Number of workers who travel from jurisdiction to the City of Carlsbad	Percent
Oceanside	9,780	19%
Carlsbad	9,695	19%
San Diego	8,185	16%
Vista	5,427	11%
Unincorporated	5,054	10%
San Marcos	3,713	7%
Escondido	2,910	6%
Encinitas	2,885	6%
Chula Vista	655	1%
Poway	530	1%
El Cajon	360	1%
Solana Beach	314	1%
La Mesa	225	<1%
Santee	199	<1%
National City	169	<1%
Coronado	115	<1%
Imperial Beach	110	<1%
Lemon Grove	78	<1%
Del Mar	43	<1%
Total	50,447	

Note: The total number of employees shown here is lower than presented elsewhere because employees who travel from outside the region or have an unknown origin location are excluded and only primary jobs are included.

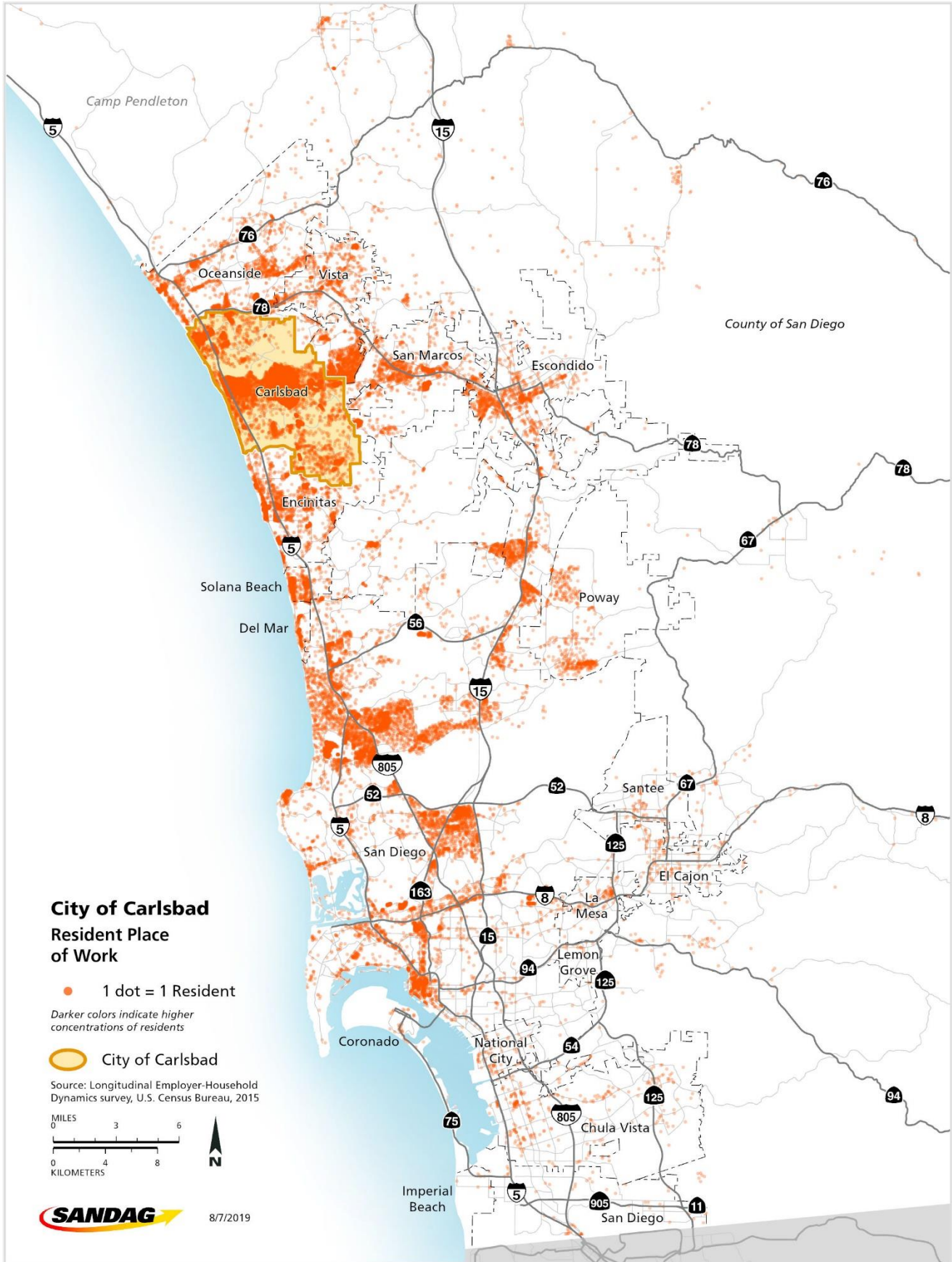
Source: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Map 1

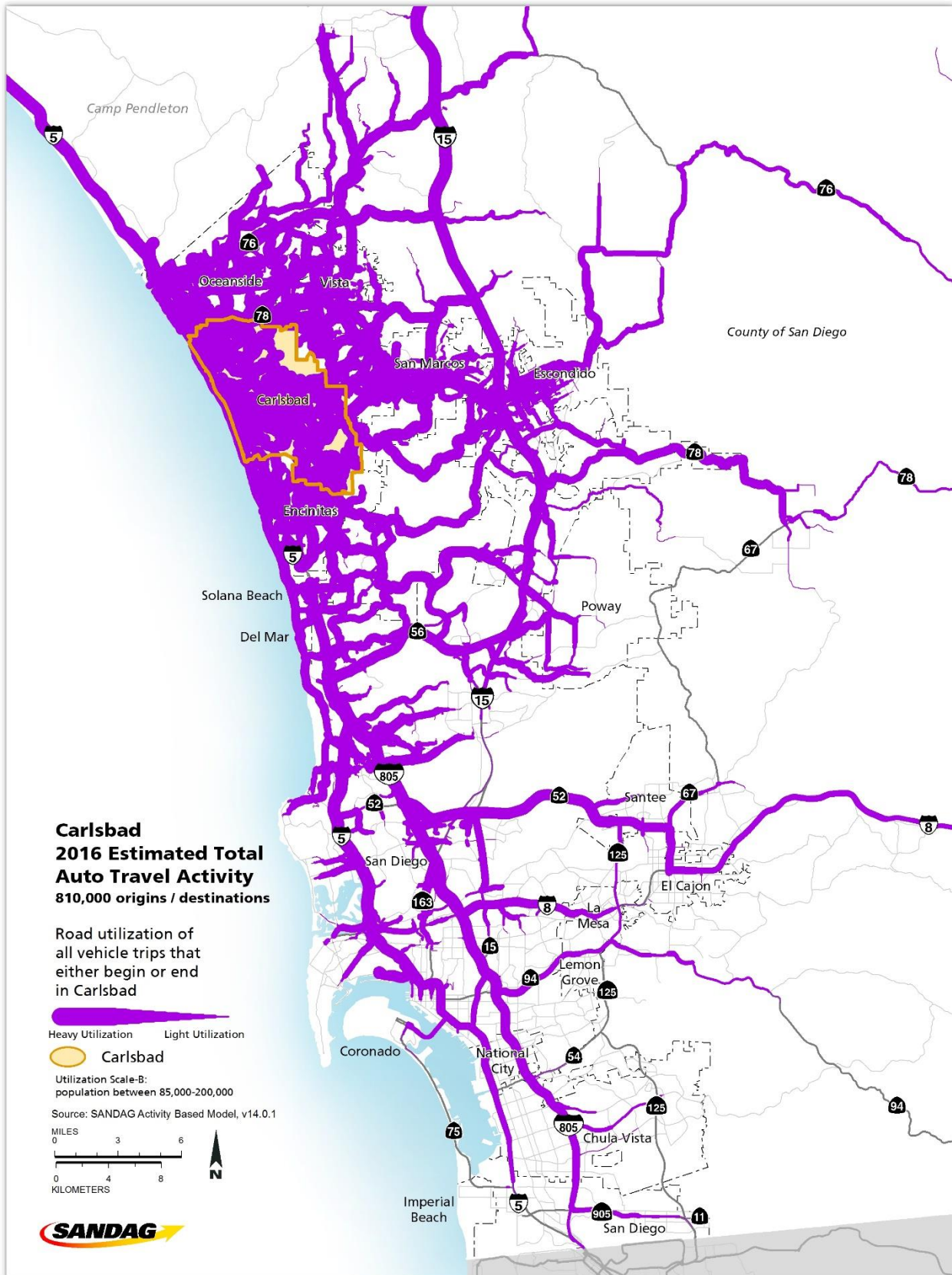
Where do employees in the City of Carlsbad live?



Where do residents of Carlsbad work?



All automobile trips that originate or end in the City of Carlsbad for work, recreation, or any other reason



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Appendix A: Jurisdiction employment methodology, data sources, and other things to consider

Methodology

As a supplement to the employment center products and presentations, SANDAG has prepared this packet to showcase jurisdiction employment data. This packet was created using the same source data and methodology as the employment center products. Employment centers represent areas of employment concentration, whereas this packet refers to the jurisdictional employment in whole.

Additional technical information regarding this methodology is available by contacting the Data, Analytics, and Modeling Department at SANDAG.

Data sources and other things to consider

Longitudinal Employer-Household Dynamics (LEHD) Origin-Destination Employment Statistics (LODES) 7.3 (2015)

The Longitudinal Employer-Household Dynamics (LEHD) Origin-Destination Employment Statistics (LODES) data are a publicly available product of the U.S. Census Bureau. The LODES data are an extract of the LEHD infrastructure which is composed of administrative records, census, and survey data. The LODES data provide counts of unemployment insurance-covered wage and salary jobs, including private sector and state, local and some federal government jobs. Workplace location and residential location of an employee is measured at the census block-level (2010). The 2015 data that are used here reflect the latest available data (version 7.3) at the time of this analysis and included two primary tables: Original-Destinations (OD) (used in Highlight 5 and Maps 1 and 2), and Workplace Area Characteristics (WAC) (Highlight 2). It should be noted these data (1) contain wage and salary jobs (and exclude self-employed individuals); (2) do not include military and other security-related federal agencies, postal workers, some employees at nonprofits and religious institutions, and informal workers; (3) only includes an individual's primary job if an individual has more than one; and (4) education attainment includes only workers age 30 or older. Additional information is available at <https://lehd.ces.census.gov/data/>.

SANDAG Employment Estimates (2016)

On a regular basis, SANDAG produces estimates of employment and individual earnings for the San Diego region. These estimates were used in Fast facts and Highlights 1, 2, and 5. These estimates utilize California Employment Development Department (EDD) data, the Quarterly Census of Employment and Wages (QCEW) data, and the LEHD LODES data from the U.S. Census Bureau among other sources. The employment estimates include wage and salary for private sector and government workers, as well as the self-employed. Uniformed military are not included; however, U.S. Department of Defense (DOD) civilian workers have been assigned to military bases. Tribal government jobs are included where data were available. Additional information regarding these estimates is available by contacting the Economic and Demographic Analysis Modeling team at SANDAG.

SANDAG Population and Housing Estimates (2016)

Each year SANDAG produces estimates of population and housing for the San Diego region. These estimates utilize several data sources including the California Department of Finance, the U.S. Census Bureau, and a variety of other publicly available datasets. These small-area estimates contain information on the characteristics of the population (ethnicity, age, sex) and housing units (occupied, vacant, unoccupiable) in the region. The population living in military barracks, college dorms and other institutional facilities are included in the population and are counted in housing referred to as Group Quarters. The active military population and their dependents who live in households are included in the household population counts. The population and housing estimates are created in a process similar to the Regional Growth Forecast and contain similar information, however the Population and Housing Estimates reflect current conditions. These data are in Appendix B. Additional information regarding these estimates is available by contacting the Economic and Demographic Analysis Modeling team at SANDAG.

SANDAG Activity Based Transportation Model (2016)

To plan and complete regional transportation projects, SANDAG creates and maintains a transportation model which uses a variety of regional transportation survey and socioeconomic and demographic data (e.g., count of trips from home to work, how people carpool, what bus routes are most frequented, and which highways are used and when). These data are then utilized in the Activity Based Model (ABM) to simulate individual and household transportation choices. These choices include how individuals travel around the region (the mode), why people travel around the region (the trip purpose), and when they travel (time of day). The ABM model is refined based on transportation data and expert feedback on methodology and data sources. For this analysis, SANDAG utilized release version 14.0.1 of ABM to estimate travel for the year 2016 (reference scenario #232). Data in both Highlight 3 and 4 are restricted only to transportation trips in the model in which (1) the trip begins at home and ends at work and does not have any intermediary stops (e.g., dropping a child at school); and (2) the trip's purpose is work and (3) the trip start time is during peak periods which are defined as 6:00 a.m. to 8:59 a.m. and 3:30 p.m. to 6:59 p.m. Transit travel time includes walk time to transit stop, initial wait time, in vehicle time, transfer wait time, and walk time to the destination. Map 3 includes all auto trips (work and non-work related) to and from the City of Carlsbad. The margin of error might be larger for small jurisdictions with few work trips and all trips. Additional information about the ABM is available here:

sandag.org/index.asp?subclassid=120&fuseaction=home.subclasshome

Appendix B: Jurisdiction resident profile

Demographic and Socioeconomic Estimates Jurisdiction Carlsbad



	Jan 1, 2018
Total Population	114,622
Household Population	113,707
Group Quarters Population	915
Persons Per Household	2.60

Housing and Occupancy

	Total Housing Units	Households	Vacancy Rate
Total Housing Units	46,252	43,713	5.5%
Single Family - Detached	25,269	23,967	5.2%
Single Family - Attached	6,383	6,000	6.0%
Multi-Family	13,283	12,551	5.5%
Mobile Home and Other	1,317	1,195	9.3%

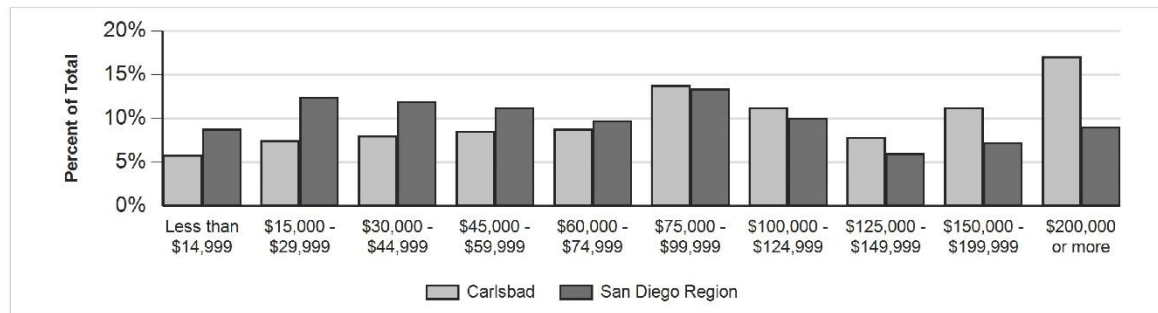
Household Income

Households by Income Category (2010 \$, adjusted for inflation)

	Less than \$15,000	\$15,000-\$29,999	\$30,000-\$44,999	\$45,000-\$59,999	\$60,000-\$74,999	\$75,000-\$99,999	\$100,000-\$124,999	\$125,000-\$149,999	\$150,000-\$199,999	\$200,000 or more
% of Total	6%	7%	8%	9%	9%	14%	11%	8%	11%	17%

Median Household Income

	2018
Adjusted for Inflation (2010 \$)	\$95,425
Not adjusted for inflation (current 2017\$)	\$107,605



IMPORTANT ADVISORY:

Caution should be taken when using data for small population groups, particularly at small levels of geography. Minor adjustments were made (such as correcting the location of housing units that were erroneously allocated by the Census Bureau to roads and open space) to more accurately reflect the region's true population and housing distribution.

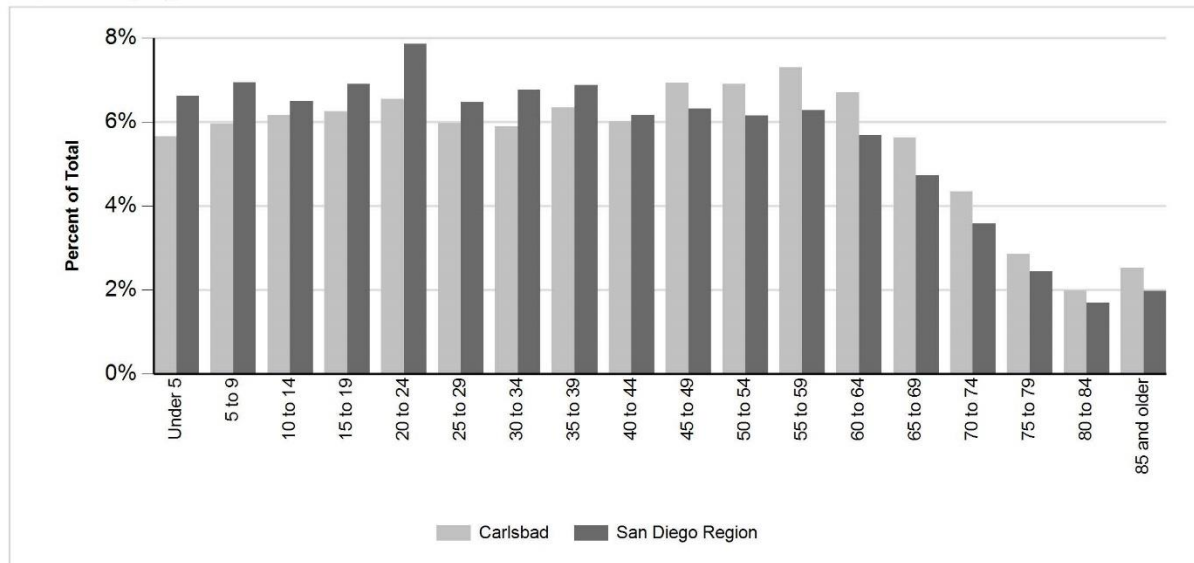
In addition, Census 2010 does not include information about structure type or household income. Those details and other demographic estimates shown here are developed from other sources, including the California Department of Finance E-5 estimates for cities and the County of San Diego; San Diego County Assessor Records, vital events records from the California Department of Health, and income data from the U.S. Census Bureau American Community Survey.

Caution should always be taken when using data for small population groups, particularly at small levels of geography.

Population by Age and Sex

	Total	Male	Female	Percent Female
Total Population	114,622	56,322	58,300	51%
Under 5	6,488	3,332	3,156	49%
5 to 9	6,828	3,504	3,324	49%
10 to 14	7,063	3,619	3,444	49%
15 to 17	4,601	2,464	2,137	46%
18 and 19	2,564	1,259	1,305	51%
20 to 24	7,505	3,794	3,711	49%
25 to 29	6,851	3,543	3,308	48%
30 to 34	6,766	3,457	3,309	49%
35 to 39	7,274	3,623	3,651	50%
40 to 44	6,888	3,369	3,519	51%
45 to 49	7,948	3,911	4,037	51%
50 to 54	7,909	3,783	4,126	52%
55 to 59	8,372	4,132	4,240	51%
60 and 61	3,175	1,508	1,667	53%
62 to 64	4,513	2,157	2,356	52%
65 to 69	6,452	3,038	3,414	53%
70 to 74	4,978	2,303	2,675	54%
75 to 79	3,277	1,476	1,801	55%
80 to 84	2,279	961	1,318	58%
85 and older	2,891	1,089	1,802	62%
Under 18	24,980	12,919	12,061	48%
65 and older	19,877	8,867	11,010	55%
Median Age	41.0	39.4	42.6	N/A

Population by Age



Source: SANDAG, Current Estimates
 SANDAG
www.sandag.org

May 25, 2019
 Carlsbad
 Page 2 of 3

Population by Race, Ethnicity and Age

	Non-Hispanic					
	Hispanic	White	Black	American Indian	Asian & Pacific Isl.	All Other
Total Population	19,426	79,889	1,360	484	9,460	4,003
Under 5	1,805	3,815	83	25	394	366
5 to 9	1,896	3,880	124	27	402	499
10 to 14	1,759	4,063	127	33	535	546
15 to 17	1,094	2,754	95	20	333	305
18 and 19	655	1,487	62	9	183	168
20 to 24	1,613	4,757	135	18	565	417
25 to 29	1,257	4,713	107	26	492	256
30 to 34	1,143	4,731	76	31	567	218
35 to 39	1,317	4,876	81	45	711	244
40 to 44	1,274	4,494	63	45	819	193
45 to 49	1,375	5,383	52	48	904	186
50 to 54	1,174	5,656	71	35	823	150
55 to 59	974	6,487	69	38	651	153
60 and 61	315	2,521	33	15	243	48
62 to 64	387	3,595	51	21	390	69
65 to 69	509	5,332	55	21	471	64
70 to 74	324	4,221	27	15	339	52
75 to 79	234	2,713	21	5	265	39
80 to 84	148	1,875	20	5	216	15
85 and older	173	2,536	8	2	157	15
Under 18	6,554	14,512	429	105	1,664	1,716
65 and older	1,388	16,677	131	48	1,448	185
Median Age	28.5	45.3	27.5	40.9	43.3	21.4

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Appendix C: Employment centers located within the City of Carlsbad



Carlsbad Palomar Airport employment center Tier 2 employment centers in the San Diego region¹: An analysis of where people live and work

Highlight 1

Characteristics of this employment center



SOURCES: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 2

Industries in this employment center and the region overall

	Carlsbad Palomar Airport employment center		Region	
	Number of jobs	Percentage/ rank	Number of jobs	Percentage/ rank
Health care and social assistance	2,119	6% (4)	199,700	13% (1)
Retail trade	1,606	5% (7)	156,612	10% (2)
Professional, scientific, technical	5,589	16% (2)	148,766	10% (3)
Food services	575	2% (16)	131,594	9% (4)
Manufacturing	10,302	29% (1)	109,234	7% (5)
Administrative, support, waste services	1,814	5% (5)	91,519	6% (6)
Construction	1,518	4% (8)	83,498	5% (7)
Local government education	573	2% (17)	80,300	5% (8)
Other services	841	2% (12)	69,124	5% (9)
Finance and insurance	1,711	5% (6)	47,848	3% (10)
Wholesale trade	3,582	10% (3)	46,625	3% (11)
Arts, entertainment, recreation	1,018	3% (10)	45,639	3% (12)
Real estate, rental, leasing	947	3% (11)	38,582	3% (13)
Local government	0	0% (22)	37,429	2% (14)
Transportation and warehousing	840	2% (13)	36,183	2% (15)
Accommodation	298	1% (18)	33,094	2% (16)
Educational services	580	2% (15)	32,892	2% (17)
State government education	0	0% (23)	31,600	2% (18)
Information	1,235	3% (9)	26,262	2% (19)
Department of Defense	0	0% (24)	22,500	1% (20)
Management of companies/enterprises	783	2% (14)	21,500	1% (21)
Federal government	92	<1% (19)	11,454	1% (22)
Farm	14	<1% (21)	9,000	1% (23)
Utilities	18	<1% (20)	7,208	<1% (24)
State government	0	0% (25)	7,037	<1% (25)
Mining and logging	0	0% (26)	300	<1% (26)
Total	36,055		1,525,500	

SOURCE: SANDAG Employment Estimates, 2016

¹ This data summary was prepared by SANDAG and is part of an evolving analysis of where people live and work in the San Diego region. Tier 2 employment centers are those between 20,000 and 40,000 employees. For data notes, sources, and qualifications, please visit: sandag.org/employmentcenters. Suggested reference: SANDAG (2019, May). *Tier 2 employment centers in the San Diego region: Carlsbad Palomar Airport employment center*. San Diego, CA: Author.

Highlight 3

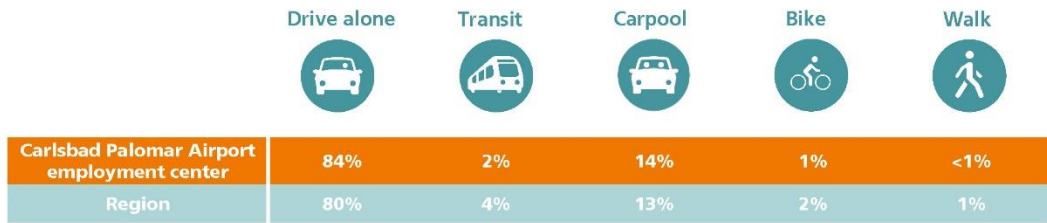
Other statistics about the education level and income of employees in this employment center



SOURCES: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 4

What mode of transportation these employment center employees use to get to work during peak period?



SOURCE: SANDAG Activity Based Model, 2016

Highlight 5

How far employees drive on average to get to this employment center during peak period and how long it takes them on average, by transportation mode

	Carlsbad Palomar Airport employment center		Region	
	Mean number of miles	Mean length of time (Minutes)	Mean number of miles	Mean length of time (Minutes)
Vehicles	10.5	26.9	12.0	25.1
Transit	11.6	93.8	10.7	62.8
Bike	7.7	38.6	4.3	21.6
Walk	2.2	44.5	1.2	23.2

Note: Peak period includes 6:00 a.m. to 8:59 a.m. and 3:30 p.m. to 6:59 p.m.

Source: SANDAG Activity Based Model, 2016

Highlight 6

What jurisdictions these employment center employees travel from

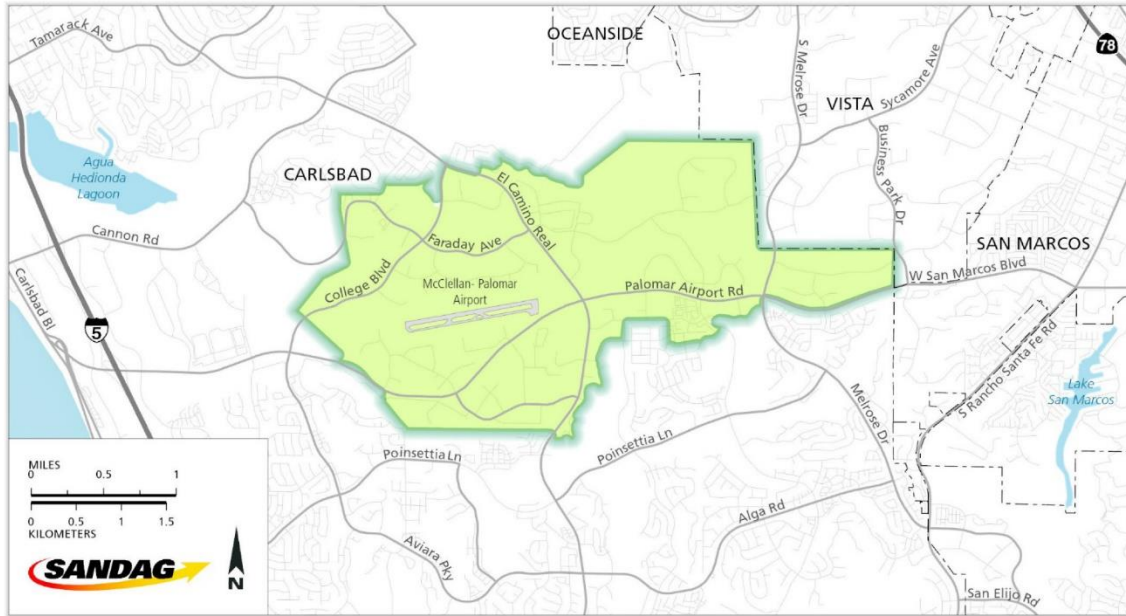
Jurisdiction	Number of workers in the employment center	Percent
San Diego	4,015	18%
Oceanside	3,976	18%
Carlsbad	3,709	17%
Vista	2,584	12%
Unincorporated	2,271	10%
San Marcos	1,915	9%
Escondido	1,338	6%
Encinitas	1,254	6%
Chula Vista	261	1%
Poway	255	1%
Solana Beach	138	1%
El Cajon	131	1%
La Mesa	77	<1%
Santee	70	<1%
National City	66	<1%
Coronado	54	<1%
Imperial Beach	37	<1%
Lemon Grove	30	<1%
Del Mar	19	<1%
Total	22,200	

Note: The total number of employees shown here is lower than presented elsewhere because employees who travel from outside the region or have an unknown origin location are excluded and only primary jobs are included.

Source: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

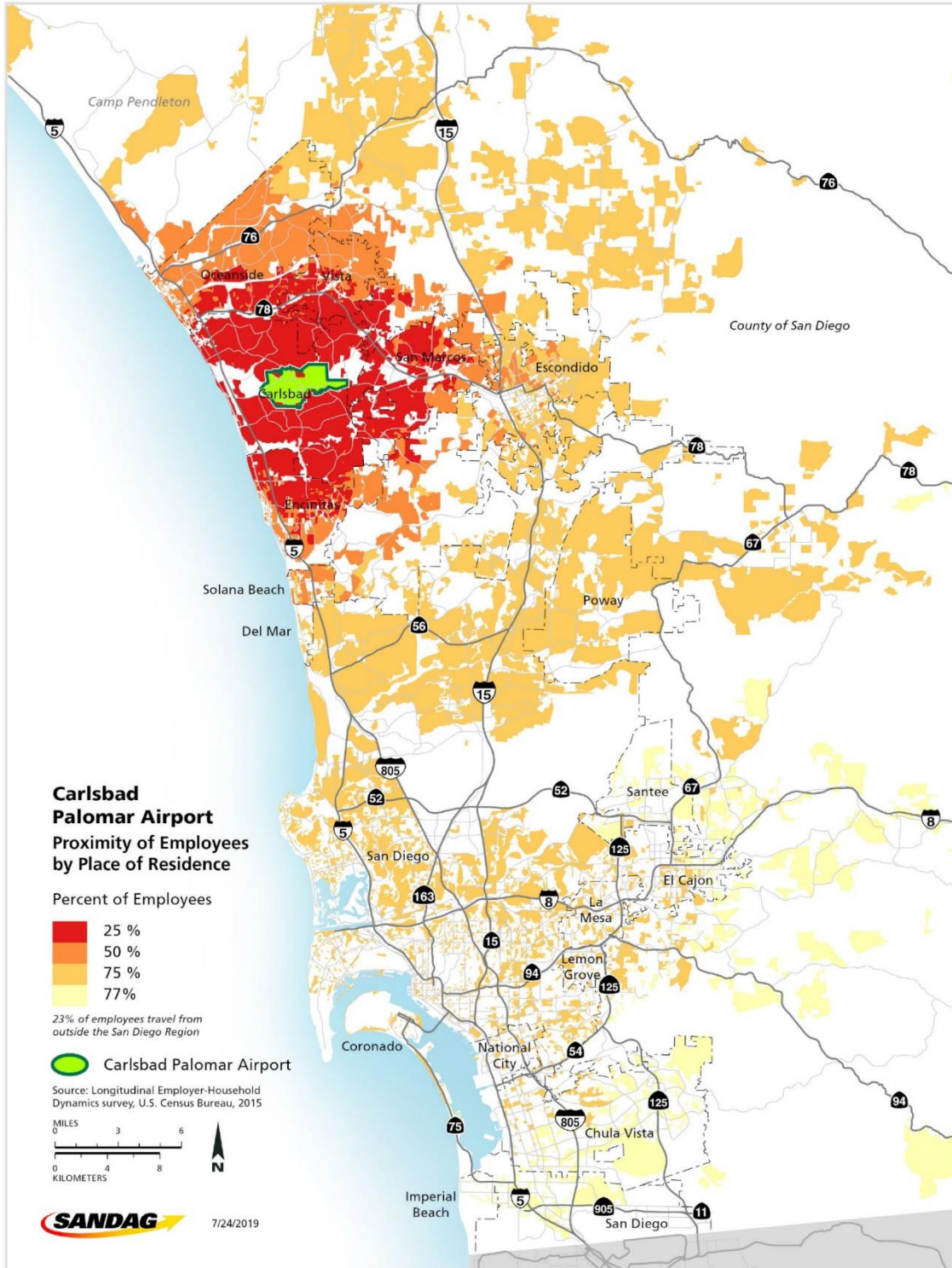
Map 1

Carlsbad Palomar Airport employment center



Map 3

How far employees in the Carlsbad Palomar Airport employment center have to travel



Carlsbad State Beach employment center

Tier 3 employment centers in the San Diego region¹: An analysis of where people live and work

Highlight 1

Characteristics of this employment center

15,648 employees	25th largest employment center of the 79	1.55 square miles	10,095 employees per square mile	.1% of employees in this employment center also live in this employment center
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Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 2

Industries in this employment center and the region overall

	Carlsbad State Beach employment center		Region	
	Number of jobs	Percentage/ rank	Number of jobs	Percentage/ rank
Health care and social assistance	803	5% (6)	199,700	13% (1)
Retail trade	3,307	21% (1)	156,612	10% (2)
Professional, scientific, technical	2,163	14% (3)	148,766	10% (3)
Food services	1,790	11% (4)	131,594	9% (4)
Manufacturing	207	1% (16)	109,234	7% (5)
Administrative, support, waste services	251	2% (13)	91,519	6% (6)
Construction	333	2% (11)	83,498	5% (7)
Local government education	0	0% (21)	80,300	5% (8)
Other services	786	5% (7)	69,124	5% (9)
Finance and insurance	470	3% (9)	47,848	3% (10)
Wholesale trade	242	2% (14)	46,625	3% (11)
Arts, entertainment, recreation	2,242	14% (2)	45,639	3% (12)
Real estate, rental, leasing	413	3% (10)	38,582	3% (13)
Local government	0	0% (22)	37,429	2% (14)
Transportation and warehousing	218	1% (15)	36,183	2% (15)
Accommodation	1,084	7% (5)	33,094	2% (16)
Educational services	667	4% (8)	32,892	2% (17)
State government education	0	0% (23)	31,600	2% (18)
Information	142	1% (18)	26,262	2% (19)
Department of Defense	0	0% (24)	22,500	1% (20)
Management of companies/enterprises	268	2% (12)	21,500	1% (21)
Federal government	50	<1% (19)	11,454	1% (22)
Farm	49	<1% (20)	9,000	1% (23)
Utilities	163	1% (17)	7,208	<1% (24)
State government	0	0% (25)	7,037	<1% (25)
Mining and logging	0	0% (26)	300	<1% (26)
Total	15,648		1,525,500	

Source: SANDAG Employment Estimates, 2016

¹ This data summary was prepared by SANDAG and is part of an evolving analysis of where people live and work in the San Diego region. Tier 3 employment centers are those between 15,000 and 19,999 employees. For data notes, sources, and qualifications, please visit: sandag.org/employmentcenters. Suggested reference: SANDAG (2019, May). *Tier 3 employment centers in the San Diego region: Carlsbad State Beach employment center*. San Diego, CA: Author.

Highlight 3

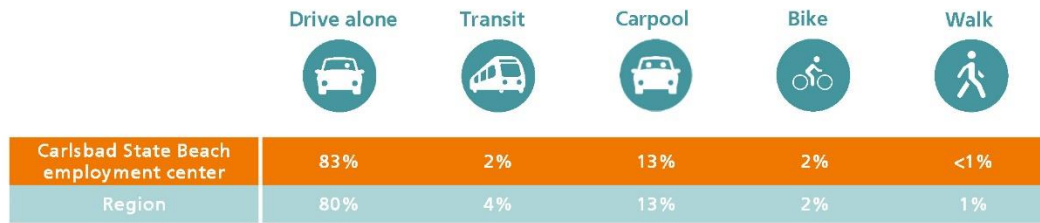
Other statistics about the education level and income of employees in this employment center



Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 4

What mode of transportation these employment center employees use to get to work during peak period?



Source: SANDAG Activity Based Model, 2016

Highlight 5

How far employees drive on average to get to this employment center during peak period and how long it takes them on average, by transportation mode

	Carlsbad State Beach employment center		Region	
	Mean number of miles	Mean length of time (Minutes)	Mean number of miles	Mean length of time (Minutes)
Vehicles	11.5	24.8	12.0	25.1
Transit	12.1	97.0	10.7	62.8
Bike	5.6	28.0	4.3	21.6
Walk	2.2	43.7	1.2	23.2

Note: Peak period includes 6:00 a.m. to 8:59 a.m. and 3:30 p.m. to 6:59 p.m.

Source: SANDAG Activity Based Model, 2016

Highlight 6

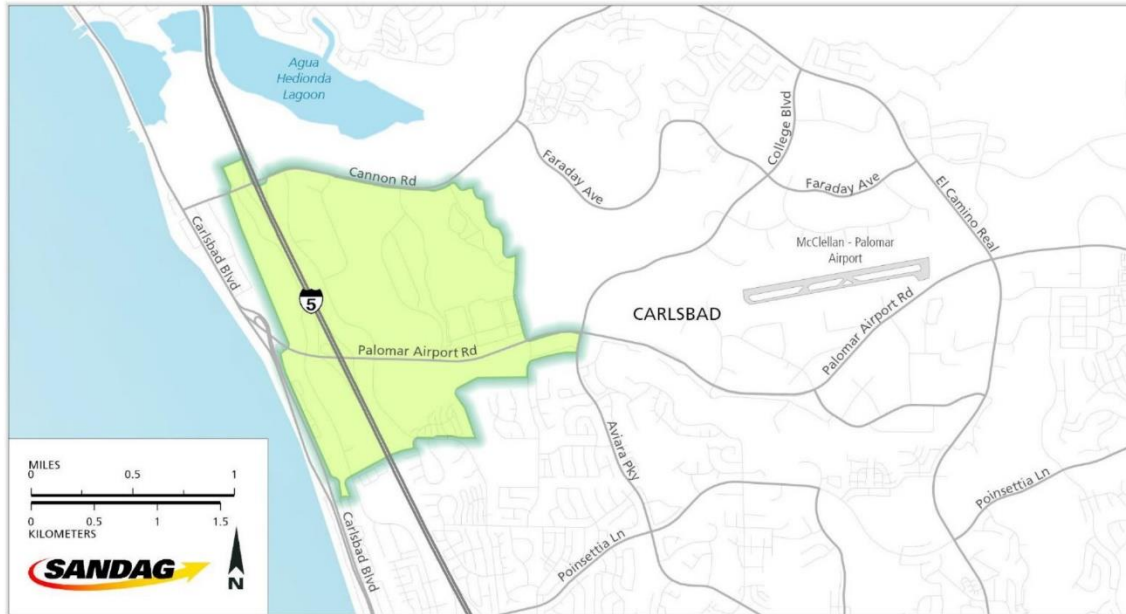
What jurisdictions these employment center employees travel from

Jurisdiction	Number of workers in the employment center	Percent
Oceanside	1,635	20%
San Diego	1,417	18%
Carlsbad	1,344	17%
Vista	898	11%
Unincorporated	799	10%
San Marcos	584	7%
Encinitas	453	6%
Escondido	449	6%
Chula Vista	101	1%
Poway	92	1%
El Cajon	67	1%
Solana Beach	53	1%
La Mesa	52	1%
Santee	30	<1%
National City	24	<1%
Coronado	22	<1%
Lemon Grove	20	<1%
Imperial Beach	18	<1%
Del Mar	9	<1%
Total	8,067	

Note: The total number of employees shown here is lower than presented elsewhere because employees who travel from outside the region or have an unknown origin location are excluded and only primary jobs are included.

Source: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Map 1
Carlsbad State Beach employment center



Carlsbad Village employment center

Tier 4 employment centers in the San Diego region¹: An analysis of where people live and work

Highlight 1

Characteristics of this employment center

7,684 employees	46th largest employment center of the 79	.70 square miles	10,977 employees per square mile	2.6% of employees in this employment center also live in this employment center
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Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 2

Industries in this employment center and the region overall

	Carlsbad Village employment center		Region	
	Number of jobs	Percentage/ rank	Number of jobs	Percentage/ rank
Health care and social assistance	1,469	19% (2)	199,700	13% (1)
Retail trade	494	6% (5)	156,612	10% (2)
Professional, scientific, technical	365	5% (6)	148,766	10% (3)
Food services	1,668	22% (1)	131,594	9% (4)
Manufacturing	22	<1% (18)	109,234	7% (5)
Administrative, support, waste services	281	4% (8)	91,519	6% (6)
Construction	141	2% (14)	83,498	5% (7)
Local government education	0	0% (20)	80,300	5% (8)
Other services	655	9% (4)	69,124	5% (9)
Finance and insurance	239	3% (10)	47,848	3% (10)
Wholesale trade	78	1% (16)	46,625	3% (11)
Arts, entertainment, recreation	122	2% (15)	45,639	3% (12)
Real estate, rental, leasing	194	3% (12)	38,582	3% (13)
Local government	1,001	13% (3)	37,429	2% (14)
Transportation and warehousing	147	2% (13)	36,183	2% (15)
Accommodation	306	4% (7)	33,094	2% (16)
Educational services	254	3% (9)	32,892	2% (17)
State government education	0	0% (21)	31,600	2% (18)
Information	38	1% (17)	26,262	2% (19)
Department of Defense	0	0% (22)	22,500	1% (20)
Management of companies/enterprises	3	<1% (19)	21,500	1% (21)
Federal government	0	0% (23)	11,454	1% (22)
Farm	0	0% (24)	9,000	1% (23)
Utilities	0	0% (25)	7,208	<1% (24)
State government	207	3% (11)	7,037	<1% (25)
Mining and logging	0	0% (26)	300	<1% (26)
Total	7,684		1,525,500	

Source: SANDAG Employment Estimates, 2016

¹ This data summary was prepared by SANDAG and is part of an evolving analysis of where people live and work in the San Diego region. Tier 4 employment centers are those between 2,000 and 14,999 employees. For data notes, sources, and qualifications, please visit: sandag.org/employmentcenters. Suggested reference: SANDAG (2019, May). *Tier 4 employment centers in the San Diego region: Carlsbad Village employment center*. San Diego, CA: Author.

Highlight 3

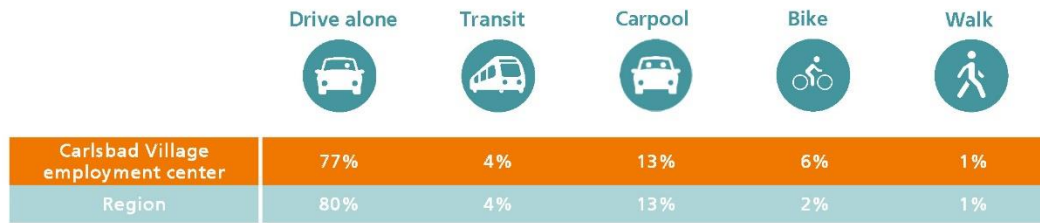
Other statistics about the education level and income of employees in this employment center



Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 4

What mode of transportation these employment center employees use to get to work during peak period?



Source: SANDAG Activity Based Model, 2016

Highlight 5

How far employees drive on average to get to this employment center during peak period and how long it takes them on average, by transportation mode

	Carlsbad Village employment center		Region	
	Mean number of miles	Mean length of time (Minutes)	Mean number of miles	Mean length of time (Minutes)
Vehicles	10.3	20.6	12.0	25.1
Transit	11.1	74.8	10.7	62.8
Bike	2.6	13.0	4.3	21.6
Walk	1.2	23.8	1.2	23.2

Note: Peak period includes 6:00 a.m. to 8:59 a.m. and 3:30 p.m. to 6:59 p.m.

Source: SANDAG Activity Based Model, 2016

Highlight 6

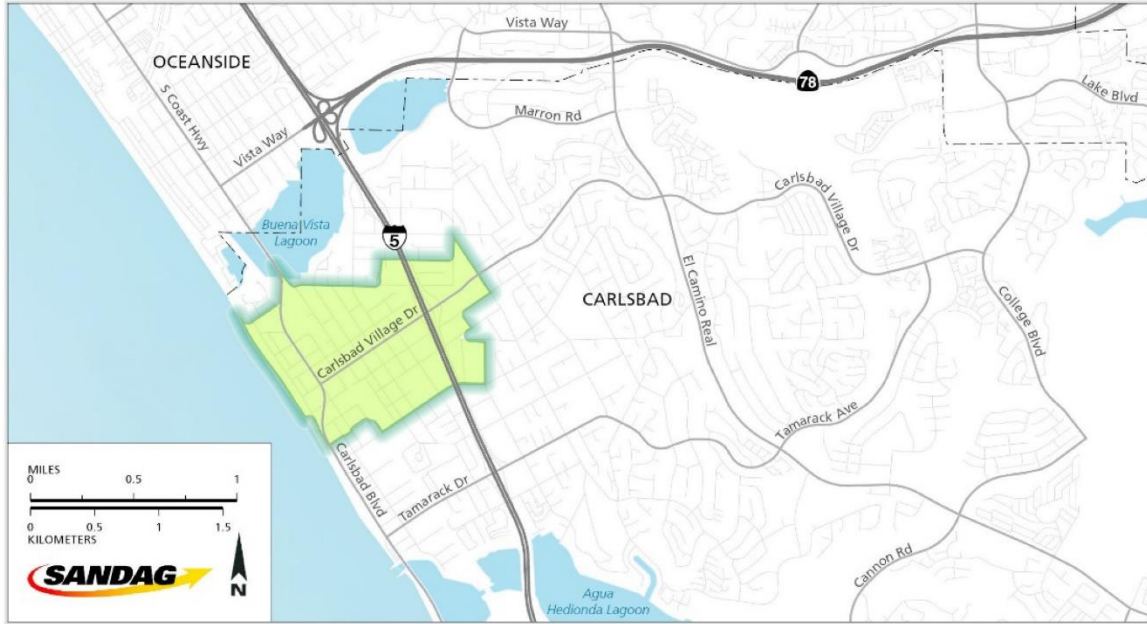
What jurisdictions these employment center employees travel from

Jurisdiction	Number of workers in the employment center	Percent
Carlsbad	1,243	28%
Oceanside	1,164	26%
Vista	429	10%
Unincorporated	418	9%
San Diego	392	9%
San Marcos	207	5%
Encinitas	207	5%
Escondido	189	4%
Chula Vista	44	1%
Poway	34	1%
Solana Beach	27	1%
El Cajon	23	1%
La Mesa	19	<1%
Santee	14	<1%
Imperial Beach	12	<1%
National City	9	<1%
Del Mar	2	<1%
Coronado	2	<1%
Lemon Grove	2	<1%
Total	4,437	

Note: The total number of employees shown here is lower than presented elsewhere because employees who travel from outside the region or have an unknown origin location are excluded and only primary jobs are included.

Source: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Map 1
Carlsbad Village employment center



El Camino employment center

Tier 4 employment centers in the San Diego region¹: An analysis of where people live and work

Highlight 1

Characteristics of this employment center

6,816 employees	51st largest employment center of the 79	1.09 square miles	6,253 employees per square mile	.4% of employees in this employment center also live in this employment center
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Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 2

Industries in this employment center and the region overall

	El Camino employment center		Region	
	Number of jobs	Percentage/ rank	Number of jobs	Percentage/ rank
Health care and social assistance	1,123	17% (3)	199,700	13% (1)
Retail trade	2,353	35% (1)	156,612	10% (2)
Professional, scientific, technical	283	4% (6)	148,766	10% (3)
Food services	1,470	22% (2)	131,594	9% (4)
Manufacturing	40	1% (14)	109,234	7% (5)
Administrative, support, waste services	489	7% (4)	91,519	6% (6)
Construction	43	1% (12)	83,498	5% (7)
Local government education	25	<1% (16)	80,300	5% (8)
Other services	223	3% (7)	69,124	5% (9)
Finance and insurance	304	5% (5)	47,848	3% (10)
Wholesale trade	46	1% (11)	46,625	3% (11)
Arts, entertainment, recreation	196	3% (8)	45,639	3% (12)
Real estate, rental, leasing	65	1% (9)	38,582	3% (13)
Local government	0	0% (19)	37,429	2% (14)
Transportation and warehousing	0	0% (20)	36,183	2% (15)
Accommodation	32	1% (15)	33,094	2% (16)
Educational services	22	<1% (17)	32,892	2% (17)
State government education	0	0% (21)	31,600	2% (18)
Information	55	1% (10)	26,262	2% (19)
Department of Defense	0	0% (22)	22,500	1% (20)
Management of companies/enterprises	5	<1% (18)	21,500	1% (21)
Federal government	42	1% (13)	11,454	1% (22)
Farm	0	0% (23)	9,000	1% (23)
Utilities	0	0% (24)	7,208	<1% (24)
State government	0	0% (25)	7,037	<1% (25)
Mining and logging	0	0% (26)	300	<1% (26)
Total	6,816		1,525,500	

Source: SANDAG Employment Estimates, 2016

¹ This data summary was prepared by SANDAG and is part of an evolving analysis of where people live and work in the San Diego region. Tier 4 employment centers are those between 2,000 and 14,999 employees. For data notes, sources, and qualifications, please visit: sandag.org/employmentcenters. Suggested reference: SANDAG (2019, May). *Tier 4 employment centers in the San Diego region: El Camino employment center*. San Diego, CA: Author.

Highlight 3

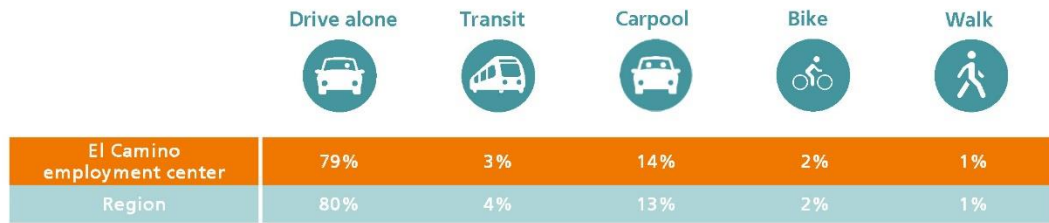
Other statistics about the education level and income of employees in this employment center



Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 4

What mode of transportation these employment center employees use to get to work during peak period?



Source: SANDAG Activity Based Model, 2016

Highlight 5

How far employees drive on average to get to this employment center during peak period and how long it takes them on average, by transportation mode

	El Camino employment center		Region	
	Mean number of miles	Mean length of time (Minutes)	Mean number of miles	Mean length of time (Minutes)
Vehicles	8.9	19.4	12.0	25.1
Transit	8.7	68.1	10.7	62.8
Bike	4.2	21.0	4.3	21.6
Walk	1.4	28.0	1.2	23.2

Note: Peak period includes 6:00 a.m. to 8:59 a.m. and 3:30 p.m. to 6:59 p.m.

Source: SANDAG Activity Based Model, 2016

Highlight 6

What jurisdictions these employment center employees travel from

Jurisdiction	Number of workers in the employment center	Percent
Oceanside	993	27%
San Diego	566	16%
Carlsbad	434	12%
Unincorporated	426	12%
Vista	386	11%
Escondido	249	7%
San Marcos	182	5%
Chula Vista	101	3%
Encinitas	91	3%
El Cajon	61	2%
La Mesa	37	1%
Santee	30	1%
National City	24	1%
Poway	23	1%
Imperial Beach	15	<1%
Solana Beach	14	<1%
Lemon Grove	12	<1%
Coronado	7	<1%
Del Mar	0	0%
Total	3,651	

Note: The total number of employees shown here is lower than presented elsewhere because employees who travel from outside the region or have an unknown origin location are excluded and only primary jobs are included.

Source: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Map 1

El Camino employment center



Encinitas–La Costa employment center

Tier 4 employment centers in the San Diego region¹: An analysis of where people live and work

Highlight 1

Characteristics of this employment center

6,524 employees	57th largest employment center of the 79	.63 square miles	10,356 employees per square mile	.4% of employees in this employment center also live in this employment center
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Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 2

Industries in this employment center and the region overall

	Encinitas–La Costa employment center		Region	
	Number of jobs	Percentage/ rank	Number of jobs	Percentage/ rank
Health care and social assistance	888	14% (3)	199,700	13% (1)
Retail trade	2,475	38% (1)	156,612	10% (2)
Professional, scientific, technical	322	5% (5)	148,766	10% (3)
Food services	1,384	21% (2)	131,594	9% (4)
Manufacturing	41	1% (14)	109,234	7% (5)
Administrative, support, waste services	193	3% (7)	91,519	6% (6)
Construction	75	1% (10)	83,498	5% (7)
Local government education	0	0% (18)	80,300	5% (8)
Other services	487	8% (4)	69,124	5% (9)
Finance and insurance	287	4% (6)	47,848	3% (10)
Wholesale trade	35	1% (15)	46,625	3% (11)
Arts, entertainment, recreation	82	1% (8)	45,639	3% (12)
Real estate, rental, leasing	60	1% (11)	38,582	3% (13)
Local government	0	0% (19)	37,429	2% (14)
Transportation and warehousing	80	1% (9)	36,183	2% (15)
Accommodation	0	0% (20)	33,094	2% (16)
Educational services	49	1% (12)	32,892	2% (17)
State government education	0	0% (21)	31,600	2% (18)
Information	43	1% (13)	26,262	2% (19)
Department of Defense	0	0% (22)	22,500	1% (20)
Management of companies/enterprises	19	<1% (16)	21,500	1% (21)
Federal government	0	0% (23)	11,454	1% (22)
Farm	0	0% (24)	9,000	1% (23)
Utilities	4	<1% (17)	7,208	<1% (24)
State government	0	0% (25)	7,037	<1% (25)
Mining and logging	0	0% (26)	300	<1% (26)
Total	6,524		1,525,500	

Source: SANDAG Employment Estimates, 2016

¹ This data summary was prepared by SANDAG and is part of an evolving analysis of where people live and work in the San Diego region. Tier 4 employment centers are those between 2,000 and 14,999 employees. For data notes, sources, and qualifications, please visit: sandag.org/employmentcenters. Suggested reference: SANDAG (2019, May). *Tier 4 employment centers in the San Diego region: Encinitas–La Costa employment center*. San Diego, CA: Author.

Highlight 3

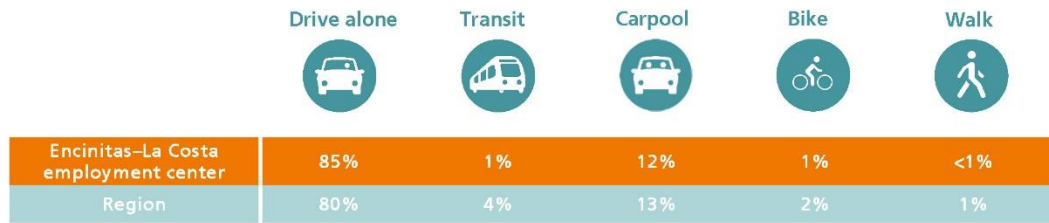
Other statistics about the education level and income of employees in this employment center



Sources: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Highlight 4

What mode of transportation these employment center employees use to get to work during peak period?



Source: SANDAG Activity Based Model, 2016

Highlight 5

How far employees drive on average to get to this employment center during peak period and how long it takes them on average, by transportation mode

	Encinitas-La Costa employment center		Region	
	Mean number of miles	Mean length of time (Minutes)	Mean number of miles	Mean length of time (Minutes)
Vehicles	12.0	26.5	12.0	25.1
Transit	11.7	84.2	10.7	62.8
Bike	4.9	24.3	4.3	21.6
Walk	1.2	23.9	1.2	23.2

Note: Peak period includes 6:00 a.m. to 8:59 a.m. and 3:30 p.m. to 6:59 p.m.

Source: SANDAG Activity Based Model, 2016

Highlight 6

What jurisdictions these employment center employees travel from

Jurisdiction	Number of workers in the employment center	Percent
San Diego	665	23%
Encinitas	442	16%
Carlsbad	367	13%
Oceanside	346	12%
Unincorporated	268	10%
San Marcos	190	7%
Escondido	190	7%
Vista	168	6%
Poway	44	2%
Chula Vista	42	2%
Solana Beach	37	1%
El Cajon	20	1%
La Mesa	18	1%
Coronado	11	<1%
Santee	11	<1%
National City	9	<1%
Lemon Grove	5	<1%
Imperial Beach	4	<1%
Del Mar	4	<1%
Total	2,831	

Note: The total number of employees shown here is lower than presented elsewhere because employees who travel from outside the region or have an unknown origin location are excluded and only primary jobs are included.

Source: SANDAG Employment Estimates, 2016; LEHD LODES OD, 7.3, 2015

Map 1
Encinitas–La Costa employment center

